



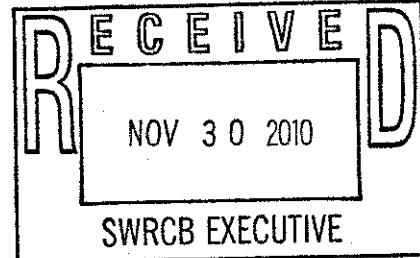
## THE CITY OF SAN DIEGO

Public Comment  
Effective Assessment Doc  
Deadline: 11/30/10 by 12 noon

November 30, 2010

Electronic Submission to: [commentletters@waterboards.ca.gov](mailto:commentletters@waterboards.ca.gov)

Ms. Jeanine Townsend, Clerk to the Board  
State Water Resources Control Board  
1001 I Street, 24<sup>th</sup> Floor  
Sacramento, CA 95814



Dear Ms. Townsend:

Subject: Comment Letter – Effectiveness Assessment Document

Thank you for the opportunity to comment on the State Water Resources Control Board's (State Water Board) Draft Effectiveness Assessment Document (Draft Document). The City of San Diego's (City) key comments are provided in this cover letter and the attached table includes specific comments regarding the Draft Document. The City is committed to protecting and improving water quality in our region and applauds the State Board's effort to develop the Draft Document.

This letter includes the City's comments regarding the Draft Document. These can be generally summarized as requesting additional assurances and acknowledgement of the need for flexibility to tailor assessment protocols based on a municipal agency's specific regulatory drivers. The Draft Document characterizes a process for assessing program compliance with municipal storm water permits. While the proposed framework may accomplish that stated purpose, the Draft Document should allow for and acknowledge that municipalities must also conduct assessments structured to support timely identification of efficiency improvements. This can be accomplished through an adaptive management approach that facilitates sustainable<sup>1</sup> compliance with other regulatory drivers such as Total Maximum Daily Load (TMDL) programs and Areas of Special Biological Significance (ASBS) requirements. This recommendation could be achieved by providing a title to this document clarifying that it is a framework, and not a procedural document.

The Draft Document does not acknowledge or support the adaptive management strategies encouraged by the US Environmental Protection Agency (EPA). These EPA strategies are proving invaluable to the creation of efficient and sustainable storm water management practices based on both the assessment and balance of environmental, social, and economic needs. This

<sup>1</sup> Sustainable storm water management is founded on the premise that decisions are optimized, or efficient, when environmental, social, and economic needs are considered.

### Storm Water Department

9370 Chesapeake Drive, Suite 100, MS 1900 • San Diego, CA 92123

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EPA approach is wholly consistent with the City's approach to meeting TMDL Waste Load Allocations and preserving the ASBS within our jurisdiction.

A discussion of the City's key comments is provided below. Detailed comments on specific sections of the Draft Document are provided in the attached comment table.

### **Key Comments**

- *The Draft Document should allow flexibility for municipalities to tailor assessment efforts to meet their unique set of regulatory drivers and timeframes.*

The Draft Document's stated purpose is to provide guidance to State Board staff on establishing effectiveness assessment requirements in municipal storm water permits that provide for the evaluation of compliance with municipal storm water permit requirements, reduction of pollutant loads, reduction of pollutants or stream erosion due to storm water discharge, and receiving water quality improvements. The City agrees that the proposed framework does provide a path towards answering the stated assessment purposes. Specifically, the framework provides a process for municipalities to demonstrate—and the State Board to assess a municipality's compliance with its municipal storm water permit requirements and its effectiveness in protecting and improving receiving water quality. The City also supports establishing standardized concepts and terminology in the Draft Document.

However, because the Draft Document is intended to provide guidance to State Board staff in establishing assessment requirements in municipal storm water permits, it should allow for additional or alternative assessment methods designed to address other regulations that municipalities must simultaneously manage, such as TMDL and ASBS regulations.

- *The Draft Document should not provide guidance on substantive implementation requirements to be included in Municipal Permits.*

The City agrees with the statement in Section I that "This document does not, and is not intended to provide guidance on substantive implementation requirements to be included in municipal storm water permits." The City has several instances where both implicit and explicit references to implementation approaches should be removed from the Draft Document as shown in the attached table.

We hope that our comments will assist in clarifying the scope and purpose that should be considered during the development of the Draft Document. Acknowledging that there are potentially multiple purposes for conducting program assessments beyond gauging compliance with Municipal Permits will vastly improve the Draft Document's utility.

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Ms. Jeanine Townsend  
November 30, 2010

Our comments are provided in this context. Please feel free to contact Ruth Kolb at (858) 541-4328 if you have any questions or would like to discuss this further.

Sincerely,

*from Buckam for*  
Kris McFadden  
Interim Director

KM\rk:dk

Attachment: Draft Effectiveness Assessment Comment Table

cc: Chron File

Ruth Kolb, Program Manager, Storm Water Department  
Drew Kleis, Program Manager, Storm Water Department  
Sumer Hasenin, Program Manager, Storm Water Department  
Bill Harris, Supervising Public Information Officer, Storm Water Department

CITY OF SAN DIEGO COMMENTS ON GUIDANCE FOR ASSESSING THE EFFECTIVENESS OF MUNICIPAL STORM WATER PROGRAMS AND PERMITS			
Line Number	Page	Section Title/Topic	Reason for Proposed Changes/Comments
Executive Summary			
27-31	1	None	Draft Assessment Effectiveness Document recognizes that the determination of whether water quality is improving or not may take years. The City's draft permit (attachment B) indicates that it will be revised to say that if the City's program is less effective than comparable cities, the City will be impacted in some way and it appears that this comparison of effectiveness can start at any time. Comparisons and repercussions should not take place until the effectiveness assessment issues are completely worked out, which will take many years.
<b>I. Purpose of the Guidance Document</b>			
<b>II. Introduction</b>			
<b>III. Overview of General Concepts</b>			
<b>III. A. Assessment Outcomes</b>			

CITY OF SAN DIEGO COMMENTS ON GUIDANCE FOR ASSESSING THE EFFECTIVENESS OF MUNICIPAL STORM WATER PROGRAMS AND PERMITS				
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194-206	5	Assessment Outcomes	The document asserts "Increasing awareness and changing attitudes about storm water pollution and control measures is generally assumed to be necessary as a basis for achieving targeted behavioral changes." We know from our research and community based social marketing pilots (and from research literature) that the connection between awareness, knowledge and behavior can be tenuous.	The model in the document needs to be amended to reflect the latest knowledge about behavior change, realizing that removing barriers or providing incentives may be needed to change behavior. To do this involves added cost. Also, the document should allow for the types of assessments that are specifically related to the community based social marketing model; for example, identifying barriers or incentives should be credited.
194-206	5	Assessment Outcomes	Determining which level 2 and 3 outcomes are appropriate can be tricky. For example, can we assume that awareness and knowledge will constantly increase? It may plateau. Due to changing demographics and movement of residents in and out of the City, it may take increasingly more outreach to achieve the same level of awareness.	The document should reflect that much work still needs to be done on how to determine the relationship between knowledge, awareness, behavior and success. The State and Regional Water Boards, not the Cities, should undertake this work.
<b>III. B. Assessment Elements</b>				
271-272, 276	8	MS4 Discharge Effluent and Receiving Water Assessment	Section IV F is not about assessment, it is about how to design a monitoring program	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46.
276-282	8-9	Integrated Assessment	The amount of behavior change needed to move the needle (change level 5 and 6 outcomes) is far beyond what any city can accomplish. For example, if the amount of dog feces that must be picked up to achieve goals can be known, how do you measure how much behavior change is needed? How do you measure that behavior change?	More work needs to be done by the State on how much behavioral change is required to move the needle and how you measure these changes.

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299	9	Assessment Methods	Sets forth methods that "should" be used by SW programs to gather data. This is about how to gather data and information. It does not address how to assess collected data.	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46.
288-291	9	Assessment Measures	Quantitative or qualitative measurements tell us nothing unless the measurements are validated. For example, is reach 50% of the audience good or bad? How do we know? If more of the audience is reached, is it possible that you may achieve diminishing returns or actual decreases in effectiveness because the outreach is turning off the population?	Someone needs to validate proposed qualitative and quantitative measurements to determine if they really work before large expenditures are made.
<b>IV. Guidance for Evaluating the Effectiveness of MS4 Programs</b>				
319-327	9-10	Guidance for Evaluating the Effectiveness of the MS4 Programs	The document says nothing about the cost of creating or implementing the assessment evaluation programs.	The costs of various measurement and assessment tools and protocols should be estimated. A determination of cost effectiveness of the assessment tools and protocols should ensue.
330	10	Guidance for Evaluating the Effectiveness of MS4 Programs	"This guidance document encourages the use of checklists"	Provide a detailed explanation of the included checklist with in depth discussions for how to come up with reasonable checklist items.
<b>IV. A. Implementation Assessment (Outcome Level 1)</b>				
339	10	Overview	This section does not describe how to assess programs at "outcome level 1;" it describes how a program is to be designed and implemented.	Describe how to adequately assess a program at outcome level 1.

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363	10	Implementation Assessment	This does not support the stated purpose of this document found on line 41-42.	This is a list of the minimum elements that "should" be in a storm water program. This should describe how to assess these elements not state that they should be included in a program.
385-396	11	Figure 2	This is a description of how the Iterative Program Approach functions, not how assessment is used within the Iterative Approach. It goes beyond the stated scope/purpose of this document.	"Assessment is a vital part of the Iterative Program Approach."
406-425	12	Facilitation Activities	This should be moved to the "Outcome level 2 and 3" section	This does not support "outcome level 1".
426-432	13	Feedback Activities	Outcome Level 2 to 3 result	Move to "outcome level 2 to 3" section
<b>IV. B. Target Audience and Source Assessment (Outcome Level 2 to 3)</b>				
<b>IV. C. Pollution Source Load Reduction Assessments (Outcome Level 4)</b>				
586-603	18	Characterizing hydrology and stream erosion	This text is recommending specific program implementation activities.	Delete this section because it goes beyond the scope of the document per lines 44-46.
514-516	15	Outcomes, Measures, and Methods	This is a description of a permit requirement. This states that a "tracking mechanism relative....., matched with pollutant(s) that are being targeted" must be in place.	This section needs to focus on how to assess outcome level 4 results. The current focus is on describing what to implement as part of a permit.
527-529	16	Outcomes, Measures, and Methods	Describes a new permit requirement	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46.

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540-541	16	Outcomes, Measures, and Methods	This is a new permit QA requirement "and their effects on stream erosion." This is a level 6 outcome	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46.
<b>IV. D. MS4 Discharge Monitoring (Outcome Level 5)</b>				
550-551	16	Overview	"measure the physical characteristics of the receiving creeks, streams, and rivers." Is a new permit requirement	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46.
559	16	Objective 4		Move to level 6 section
568-608	17	Overview	This is a description of how to design a monitoring program. There is no discussion of how to assess a monitoring program.	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46.
572-573	17	MS4 Discharge Monitoring	The study questions are incomplete.	Add questions: Is the change trending in a desirable or undesirable direction? Are there indications of what is causing the change?
586-603	18	Characterizing hydrology and stream erosion	This text is recommending specific program implementation activities.	Delete this section because it goes beyond the scope for the document per lines 44-46.
609-610			Asking the question "are hydrologic characteristics changing?"	This might be coupled with "What is causing the change?" and "Is the change desirable or undesirable in regards to our goals of protecting beneficial uses?"
612-674	18	Outcomes, Measures, and Methods	This is a description of how and what to implement in a monitoring program. There is no discussion of how to assess the described program.	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46.

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586-603	18	Characterizing hydrology and stream erosion	This text is recommending specific program implementation activities.	Delete this section because it beyond the scope for the document per lines 44-46.
661-674	19	Characterizing hydrology and stream erosion	This text is recommending specific program implementation activities.	Delete this section because it beyond the scope for the document per lines 44-46.
<b>IV. E. Receiving Water Monitoring (Outcome Level 6)</b>				
682	19	Overview	"Receiving water monitoring...impacts." This implies that the MS4 is responsible for receiving water not meeting water quality standards. This would be a new permit requirement to implement, requiring paired samples.	Receiving water monitoring is especially important for understanding what part the MS4 plays in receiving waters meeting water quality standards.
691-692	19	Overview	"provide the basis for designing monitoring program"	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46.
694-740	20	Outcomes, Measures, and Methods	This is a description of the minimum components to include in a monitoring program.	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46.
727-731	20	Beach Water Quality Monitoring	This is outside of the scope of a storm water program. This is a public health requirement and not a storm water requirement.	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46. This is the responsibility of the Public Health Department (or equivalent).
<b>IV. F. Guidance for MS4 Monitoring Program Design</b>				

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793-794	22	Design standards for structural controls	The guidance should not prescribe the statistical measure to be used in all studies.	Modify: the preparer of the study design should carefully consider the characteristics of the dataset and specify which statistical measures are best suited for the study.
797-799	22	Design standards for structural controls	The guidance should not give a blanket endorsement of all data in the International BMP database.	Modify: the preparer of the study design should give careful consideration to the data needs of the study and specify the criteria for selecting or rejecting data. Data from the International BMP database may be used if found to meet the study criteria.
741-871	21-23	Guidance for MS4 Monitoring Program Design	This is a description of how to design a monitoring program.	Delete this section because it "provides guidance on substantive implementation requirements..." and is "...beyond the scope of this document." Lines 44-46.
812-821	22	Design standards for structural controls	Including this table creates the appearance that these numeric values are endorsed by the author.	Delete Table 3.
<b>IV. G. Integrated Assessment</b>				
875-889	24	Overview	While the integrated assessment provides the widest possible view of assessing effectiveness, nowhere in this document are there any proposals to measure the effectiveness of programs to change the awareness, knowledge or behavior of City Council members, Commissioners, General Managers and other top decision makers. Their knowledge and behavior is also important to the achievement of outcomes.	The document should include guidelines on how to assess the awareness, knowledge and behavior of top City decision makers as it is related to overall program effectiveness. Cities are required to measure performance and improvement in these areas.
<b>Attachment A. AB 739</b>				

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<b>Attachment B. Example MS4 Permits</b>				
1143 – 1148 and 1188 to 1192	38- 39	Jurisdictional and Watershed	Permittees and copermittees should not be required to change their programs based on assessment measures until the assessment measurements and protocols are validated.	The document and the permit should both reflect that the comparison of comparable cities to determine effectiveness should be slowly phased in as the assessment effectiveness measurements and tools are validated and proven.
<b>Attachment C. Recommended Resources</b>				